How to Develop Financial Projections

Presented by:

Larry Davidson, CPA & Anthony Mangiarelli, CPA January 12, 2012

The Business Plan

The Business Plan establishes credibility:

- of the business idea
- of the entrepreneurs

Demonstrates the following:

- Business Overview
- Market Analysis
- ▶ Team
- Financial Projection



The Financial Projections

The Financial Projections must:

- ▶ Be Realistic/Credible
- Be Consistent with the business plan assumptions
- Present relevant information
- Show investors growth potential
- ▶ Show Company's development and efficiencies
- ▶ Be Adaptable (high, moderate and low growth)



The Four Main Financial Statements

1. Balance Sheet

- ▶ Shows the financial position <u>at a certain point in time</u>. It includes:
 - **Assets**: What the company owns and has title to
 - Liabilities: Obligations of the company
 - Stockholders' Equity: The "book value" of a company. Shows the net amount invested in a company
 - Assets = Liabilities + Equity
 - Helps analyze the Company's liquidity and solvency!



The Four Main Financial Statements

2. Income Statement

- Revenues
- Expenses
 - Cost of Goods Sold/Gross Profit
 - ▶ Selling, General and Administrative
 - Income taxes
 - Other income and expenses

3. Statement of Stockholders' Equity

- ▶ Shows changes in stockholder's equity during the year
- ▶ Shows distributions made by the company
- ▶ Shows capital contributions made to the company



The Four Main Financial Statements

4. Statement of Cash Flows

- Reports cash receipts and disbursements
- Presented in three categories:
 - Operating Activities
 - Investing Activities
 - Financing Activities
- Reconciles cash at beginning of the year to cash at the end of the year
- Provides information for the burn rate
 - Equal to the cash used in operations plus the cash used in investing
- Can be used to project when investors can get return on investment



Understanding the Footnotes

Roles of Footnotes/Assumptions in the Projected Financial Statements

- Explains the major assumptions used in developing the Projected Financial Statements
- Provides valuable insight and clarification into the amounts contained on the financial statements
- Provides useful information related to the Company's accounting policies
- ▶ Tells a narrative of the Company's story



Other Items to Include

- ▶ Ratios that are relevant to your Company
- Average selling price per unit
- Average cost per unit
- Potential customers and the anticipated revenue per customer
- Breakeven analysis
- Staffing requirements
- ▶ Technology requirements
- Financing scenarios
- Return to investors



Thank you!

Larry Davidson, CPA LDavidson@KahnLitwin.com

Anthony Mangiarelli, CPA, MST Amangiarelli@KahnLitwin.com

Phone: 401-274-2001

